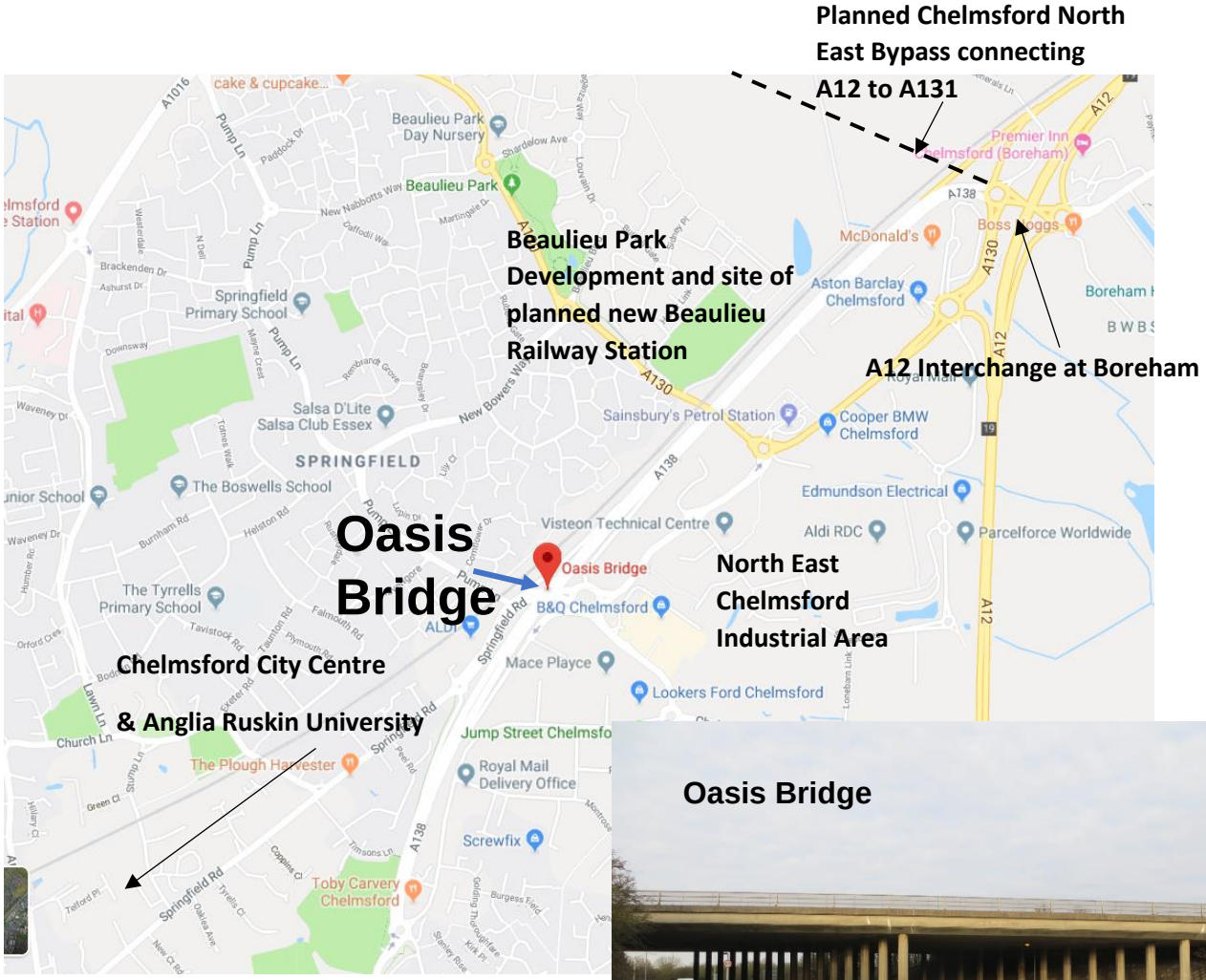
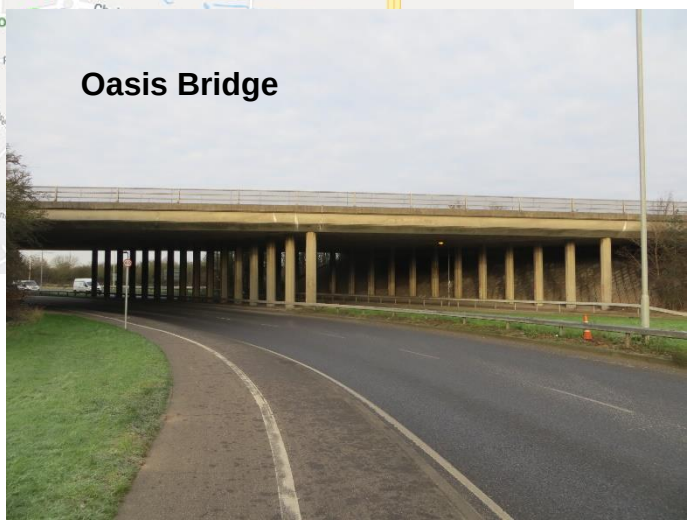
Appendix A

Challenge Fund Phase 1 Bid: Oasis Bridge